



## CABINET

<b>Date of Meeting</b>	Tuesday, 18th February 2020
<b>Report Subject</b>	Revenue Budget Monitoring 2019/20 (Month 9)
<b>Cabinet Member</b>	Cabinet Member for Finance
<b>Report Author</b>	Corporate Finance Manager
<b>Type of Report</b>	Operational

### **EXECUTIVE SUMMARY**

This monthly report provides the latest detailed revenue budget monitoring position for 2019/20 for the Council Fund and Housing Revenue Account for the financial year and presents the position, based on actual income and expenditure, as at Month 9. The report projects how the budget would stand at the close of the financial year if all things remained unchanged.

The projected year end position, without new actions to reduce cost pressures and/or improve the financial return on efficiency planning and cost control is:

#### **Council Fund**

- An operating deficit of £1.666m which is a favourable movement of £0.226m from the deficit figure of £1.892m reported at Month 8.
- A projected contingency reserve balance as at 31 March 2020 of £3.203m.

#### **Housing Revenue Account**

- Net in-year revenue expenditure forecast to be £0.103m higher than budget which is a positive movement of £0.028m from the deficit figure of £0.131m reported at Month 8.
- A projected closing balance as at 31 March 2020 of £1.220m.

As reported in previous reports and to assist with mitigating the overall projected overspend the following measures were introduced from Month 6:-

- 1) All non-essential spend be reviewed and challenged with a view to ceasing/delaying where able and

- 2) Further Portfolio Management Team challenge of recruitment to vacancies i.e. ceasing/delaying.

At Month 6, this resulted in identifying a one-off delay in spend of £0.530m which helped to significantly reduce the overall overspend position. Further reductions in the overspend since Month 7 have been achieved predominantly from the continuation of these measures. Work will continue from Month 10 and beyond with the same rigour and challenge in an attempt to further improve the overall position.

The current position meets the Chief Officer Team target of reducing the overspend position to within a range of £1.500m - £1.750m by the end of the financial year, although this would still be in excess of the performance indicator target set within the MTFS of £1.350m, being 0.5% of the Net Revenue Budget. Some specific areas that are under review are outlined in paragraph 1.01.

In addition, as in previous years towards the end of the financial year, there is always potential for late awards of Grant from Welsh Government that could be allocated against existing or future profiled spend, resulting in a positive effect on outturn.

## RECOMMENDATIONS

1	To note the overall report and the projected Council Fund contingency sum as at 31 <sup>st</sup> March 2020.
2	To note the projected final level of balances on the Housing Revenue Account (HRA).

## REPORT DETAILS

<b>1.00</b>	<b>EXPLAINING THE MONTH 9 POSITION</b>
1.01	<p><b>Council Fund - Projected Position</b></p> <p>The projected year end position, without mitigation to reduce cost pressures and improve the yield on efficiency planning, is as follows:</p> <ul style="list-style-type: none"><li>• An operating deficit of £1.666m</li><li>• A projected contingency reserve balance as at 31 March 2020 of £3.203m</li></ul> <p>To assist with mitigating the overall projected overspend the following measures have previously been introduced:-</p> <ol style="list-style-type: none"><li>1) All non-essential spend is subject to ongoing review and challenge with a view to ceasing/delaying where able and</li><li>2) Further Portfolio Management Team challenge of recruitment to vacancies i.e. ceasing/delaying</li></ol>

At Month 6, this resulted in identifying a one-off delay in spend of £0.530m which helped to significantly reduce the overall overspend position. Further reductions in the overspend since Month 7 have been achieved predominantly from the continuation of these measures. Work will continue from Month 10 and beyond with the same rigour and challenge in an attempt to further improve the overall position.

The Chief Officer Team has set a target of reducing the overspend position to within a range of £1.500m - £1.750m by the end of the financial year, although this would still be in excess of the performance indicator target set within the MTFS of £1.350m, being 0.5% of the Net Revenue Budget.

Some examples of specific areas currently under review are shown below :

- Winter Maintenance – monitoring the level of ongoing operations based around weather conditions
- Parc Adfer – taking account of the site becoming fully operational from December and the subsequent change to haulage and disposal arrangements
- School Transport – maximising the benefits of re-procurement and rationalisation of routes
- Single Person Discount Scheme – subject to on-going review
- Planning – maximisation of Planning Fee Income in year
- Central Loans and Investment Account – further review to determine potential financing split across Revenue and Capital

As in previous years towards the end of the financial year, there is always potential for late awards of Grant from Welsh Government that could be allocated against existing or future profiled spend, resulting in a positive effect on outturn. An example being Additional Winter Pressures Grant in Social Services (paragraph 1.07 refers).

1.02

### Table 1. Projected Position by Portfolio

The table below shows the projected position by portfolio:

Portfolio/Service Area	Approved Budget	Projected Outturn	In-Year Over / (Under) spend
	£m	£m	£m
Social Services	65.944	66.064	0.120
Out of County Placements	9.033	11.088	2.055
Education & Youth	8.534	8.203	(0.331)
Schools	91.941	91.941	0.000
Streetscene & Transportation	30.354	31.760	1.406
Planning & Environment	5.897	5.893	(0.004)
People & Resources	4.439	4.485	0.046
Governance	9.203	8.969	(0.234)
Strategic Programmes	5.272	5.272	0.000

	<table><tr><td>Housing &amp; Assets</td><td>15.171</td><td>14.556</td><td>(0.615)</td></tr><tr><td>Chief Executive</td><td>2.760</td><td>2.631</td><td>(0.129)</td></tr><tr><td>Central &amp; Corporate Finance</td><td>22.802</td><td>22.154</td><td>(0.648)</td></tr><tr><td></td><td></td><td></td><td></td></tr><tr><td><b>Total</b></td><td><b>271.350</b></td><td><b>273.016</b></td><td><b>1.666</b></td></tr></table>	Housing & Assets	15.171	14.556	(0.615)	Chief Executive	2.760	2.631	(0.129)	Central & Corporate Finance	22.802	22.154	(0.648)					<b>Total</b>	<b>271.350</b>	<b>273.016</b>	<b>1.666</b>
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1.03	The reasons for the favourable movement of £0.226m from the previous month are shown in Appendix 1. The reasons for the overall projected variances are summarised within Appendix 2 showing the detail of all variances over £0.050m and a summary of minor variances for each portfolio. This provides the overall position for each portfolio and the overall position for the Council Fund.																				
1.04	<p>Enhancements to the format of the Revenue Budget monitoring report have been made which aim to highlight the following key information for Members:</p> <ul style="list-style-type: none"><li>• The key major variances to bring to the attention of Cabinet</li><li>• The tracking of in year financial risks</li><li>• Potential MTFS Impact of the current in year monitoring position</li></ul>																				
	<b>Major Variances to highlight this Month</b>																				
1.05	<p><b>Out of County Placements</b></p> <p>At this stage in the financial year, there is a projected overspend of £2.055m for the provision of Out of County Placements.</p> <p>The Council included an additional amount of £1.655m in the 2019/20 budget to reflect the number of clients and care packages at that particular time. However, throughout 2019/20 to date, there has been an increase in the number of high cost placements.</p> <p>This has created a projected overspend of £1.522m in Children’s Social Services and a projected overspend of £0.533m within Education &amp; Youth Inclusion Services. This is based on current clients and their assessed need.</p> <p>The projection includes externally provided placement costs for over 150 children, some of which lie within Flintshire’s geographic boundary.</p> <p>A Report on ‘Improving the in-house offer for Out of County Placements for Children’ taken to the Joint Education &amp; Youth and Social &amp; Health Care Overview and Scrutiny Committees in July, 2019 outlined the Council’s strategy and commitment in ensuring safe, high quality, support for Children’s Services.</p> <p>A separate report was also presented to Corporate Resources Overview and Scrutiny Committee on the key issues and latest position at the meeting on 19 September.</p>																				

1.06

## **Streetscene and Transportation**

A considerable amount of financial challenge work is ongoing within the Streetscene and Transportation portfolio to address the overspend position and through the mitigation measures identified below, are committed to reducing this overspend further by financial year end.

### **Transportation and Logistics - £0.979m Overspend**

The pressure in school transport costs totalling £0.931m is as a result of several factors:-

- The effect of non-statutory school transport arrangements and ongoing transport policy anomalies;
- An increase in mainstream secondary education pupil transport and Special Educational Needs (SEN) pupil transport, both in-County and for Out of County placements, along with increases in the number of school escorts to accompany SEN pupils and in the number of single occupancy routes;
- Transporting enrolment cohort to Connah's Quay High School and placing duplicate vehicles on public bus services as a response to non-eligible pupil displacement;
- An increase in number of school days for 2019/20

A separate report was presented to Corporate Resources Overview and Scrutiny Committee on the key issues and latest position at the meeting on 19 September.

Increased transport provision to Social Services service users of £0.048m.

### **Service Delivery – £0.289m Overspend**

Following the extreme weather event during June 2019, the service has incurred additional revenue pressures from responding and resolving flooding issues across the County. The network damage was widespread and included road foundations being undermined, particularly on roads adjacent to water courses, and road surfaces being lifted by inspection covers, due to the pressure created by the sheer volume of water within the drainage system. The costs include the additional staffing costs towards responding and repairing the highway along with costs of plant and materials and currently total £0.150m. A claim to Welsh Government was submitted for these additional costs but unfortunately was not approved for funding.

Following ongoing vandalism to Household Recycling Centres, additional costs of £0.055m have been incurred, with further costs of £0.014m projected to maintain security and safety of the sites.

During the period before Christmas, staffing resources have been considerably impacted by an outbreak of Norovirus and this has resulted in unprecedented levels of sickness throughout the workforce. It should be noted that the level of staff absent due to sickness is averaging around 49 staff which includes 30 operatives, for which additional overtime or agency

	<p>cover is required in order to maintain service delivery which is projected to cost in the region of £0.070m.</p> <p><b>Regulatory Services - £0.160m Overspend</b></p> <p>The Car Park income shortfall of £0.193m is based on the average shortfall in income against monthly projections for each town using the first full ten months of implementation (received in 2018/19) of the increased tariff charges and projected for 2019/20. In recent months, a large section of car parking at Flint Retail Park has been closed for development, which will result in a displacement of vehicles into Council car parks providing a potential increase in car parking income for the remaining months of 2019/20.</p> <p>The waste strategy service are currently projecting an improved position of £0.076m, based on the commissioning period for the North Wales Residual Waste Treatment Project (NWRWTP) being shorter than anticipated compared to when the original £0.425m pressure was calculated. Maximum WG grant funding is available from the full service period commencement in December 2019 and the service are currently reviewing the delivery of residual waste into the Parc Adfer site based on the most efficient method.</p> <p>A reduction in the level of recycling income from cardboard and paper has occurred totalling £0.043m due to the third party implementing an immediate change to the tariff in January.</p> <p>Other cumulative variances across the service reflect a £0.022m underspend.</p>
1.07	<p><b>Social Services</b></p> <p>The overall position for Social Services is a projected overspend of £0.120m, an adverse movement of £0.127m since Month 8.</p> <p>There are some significant variances both adverse and favourable that underpin this position due to overspends within Children's Services and net underspends within Adults Services.</p> <p>All details of variances are provided in Appendix 2 and consideration has been given to further realignment of budgets within the Portfolio to address changes in service delivery.</p> <p><u>Additional Winter Pressures Grant</u></p> <p>On 1 October Welsh Government announced additional funding of £30 million to support the delivery of frontline health and social care services this winter.</p> <p>Of the £30 million, £17 million will be allocated to Regional Partnership Boards to promote integrated, regional planning. For Flintshire the allocation from this regional funding is £0.805m and will be awarded between Flintshire County Council and BCUHB. This funding is to be used towards additional services to meet demands on social care resources linked to winter pressures. Some of these additional pressures have already been drawn down from budgets and are reflected in the projected outturn.</p>

	<p>Therefore, it is estimated that there will be £0.320m in funding to support these additional in-year front line pressures and this has been built into the figures since Month 7.</p> <p>On 24 January, 2020, a further £10 million funding was confirmed by the Minister for Health and Social Services. This is on top of the £30m from earlier this financial year, to support health and social care delivery in recognition of increased pressure this winter. It was confirmed that these funds should be channeled through the Regional Partnership Board (RPB) for approval and allocation across North Wales. It is intended that this funding should be invested across both Health and Social Care, with the priority being for spend on discharge services, step down capacity and home care/domiciliary care.</p> <p>Once confirmation is received of how much will be allocated via the RPB, a subsequent update will be provided to report on any funding that can be allocated against in-year front line pressures.</p>
1.08	<p><b>Central &amp; Corporate Finance</b></p> <p>Pension; £0.935m underspend</p> <p>There was a significant underspend on the pension contribution account in 2018/19 with £0.600m contributing towards the 2019/20 budget. Current monitoring analysis suggests that there is a further efficiency in-year.</p> <p>There are various factors affecting the position including the financial impact of the transfer of various services being less than anticipated and the recovery of a higher level of contribution to the deficit due to the increased pay award. The position is under review as part of the current work on the 2020/21 budget.</p> <p>Income Target; £0.150m un-achieved</p> <p>The Council is continuing to review its fees and charges and to investigate new sources of income. A report to Cabinet in July recommended a process for the annual review of fees and charges with the aim of achieving full cost recovery wherever possible. The position will continue to be reviewed in-year and any further improvement reported on in future monitoring reports.</p>
1.09	<p><b>Tracking of In-Year Risks and Emerging Issues</b></p> <p>At the time of setting the Budget for 2019/20 a number of significant risks were identified and an update is provided below.</p>
1.10	<p><b>Out of County Placements</b></p> <p>A key risk identified at the time of setting the 2019/20 budget was the general rising costs of social care and the upward trend in the number of cases of Out of County placements across Wales. The main influence on this increase is the Social Services and Wellbeing Act which has led to a</p>

	<p>higher number of court outcomes and placements which has increased the financial pressure on this service area.</p> <p>The impact of the current pressures on Out of County Placements have resulted in an increase in the Councils updated forecast for 2020/21.</p>
1.11	<p><b>School Transport</b></p> <p>Managing the increasing demand into future years in mainstream secondary education pupil transport and Special Educational Needs (SEN) pupil transport, both in-County and for Out of County placements, along with further potential increases in the number of school escorts to accompany SEN pupils and the number of single occupancy routes.</p>
1.12	<p><b>Achievement of Planned In-Year Efficiencies</b></p> <p>The 2019/20 budget contains £6.939m of specific efficiencies which are tracked and monitored throughout the year. In 2018/19 the level of efficiency achievement was 98% which was an improvement on the 94% achieved during the previous year. The Council aims to achieve a 95% rate in 2019/20 as reflected in the MTFS KPI's.</p> <p>The current assessment of the efficiencies to be achieved in 2019/20 shows that £6.197m or 90% of the efficiencies will be achieved. However when taking into account of the conscious decision of Cabinet to re-phase the efficiency target from the reduction in Aura Subsidy this improves the achievement rate to 91%.</p> <p>The risk remains that any ongoing under-achievement of efficiencies will have a recurring and negative impact on the 2020/21 budget. Further details on the current status on efficiencies can be seen in Appendix 3 with the overall impact in relation to any impact for 2020/21 being reviewed as part of the ongoing work on the MTFS.</p>
1.13	<p><b>Income</b></p> <p>The Council introduced its Income Strategy in late 2017. A target of £0.150m remained to be achieved from the identification of new sources of income and the review of fees and charges. The Council now has additional capacity to pursue this strategy with a number of potential opportunities being considered as part of business planning and annual review.</p>
1.14	<p><b>Recycling Income</b></p> <p>The market rate for income received from recycling plastic, paper and card are extremely volatile and can fluctuate rapidly. Recycling income has reduced over recent years and there is always a risk that the market rates may reduce further. At Month 10, there has been a reduction in recycling income due to the tariff in place being reduced at very short notice by the third party purchaser.</p>
1.15	<p><b>Schools Pressures</b></p>



In recent years there has been considerable pressure on secondary school budgets. 7 out of 11 secondary schools in Flintshire carried forward deficits into 2019/20 and a summary is provided below. Schools are required to submit a licensed deficit application to the Council and this is reviewed by the Chief Officer, Education & Youth and the Section 151 Officer.

School	Deficit Balance brought forward	% of budget
Connah's Quay High School	-£34,477	-0.8%
St. Richard Gwyn	-£508,276	-16.2%
Ysgol Treffynnon	-£646,173	-29.5%
Castell Alun High School	-£8,674	-0.2%
Ysgol Maes Garmon	-£173,177	-6.7%
Argoed High School	-£56,000	-2.2%
St. David's High School	-£452,609	-23.9%

This position is being reviewed by the Council on a school by school basis due to concerns about the deteriorating position. The issue has also been highlighted by Estyn as a specific recommendation in its recent inspection report.

#### 1.16 **Winter Maintenance**

The winter period to date has resulted in over 2,700 tonnes of salt being used on the roads and over 60 turnouts for the gritters to the end of January. With the uncertainty of weather for the remaining two months to the end of March, this will place further risk and uncertainty on maintaining a balanced position within the overall Winter Maintenance budget of £0.841m. As reported in paragraph 1.21, one-off Winter Maintenance Reserves totalling £0.250m are held in addition to the annual budget to meet extra costs in the event of an above average winter.

#### 1.17 **Other In-Year Issues**

##### **Inflation**

Included within the 2019/20 budget are provision for Non Standard Inflation fuel (£0.034m), Energy (£0.329m) and NDR/Price (£0.204m). As in previous years, these amounts are held centrally until later in the year when actual cost pressures are known. It is currently assumed that all of these allocations will be required in 2019/20 but this will be kept under review throughout the financial year.

In previous years, the Council has had to make a payment associated with the Carbon Reduction Scheme. This scheme has now ended and the impact of this is likely to result in higher energy charges for the Council. The funding associated with this has now been added to the central inflation budget and will be allocated according to need.

#### 1.18 **MTFS Impact**

The latest projection for the MTFS was considered by Cabinet in October and this was followed by consideration of pressures and efficiencies at

	<p>specific Scrutiny Committees throughout November and December. County Council endorsed the pressures and solutions identified to date at its meeting on 11th December.</p> <p>The Provisional Settlement for Flintshire was received on 16th December and the implications were reported to County Council on 28<sup>th</sup> January as part of the Stage 2 Budget update for 2020/21.</p> <p>The County Council report on the MTFS can be accessed via the link in 6.01.</p> <p><b>Further Risks for MTFS</b></p> <p>All Portfolios will continue to consider their financial position, the risks within their service and the impacts on the Medium Term on a monthly basis as part of their Portfolio Management Team meetings.</p> <p>The in-year position will continue to be monitored as we move to finalise the budget process for 2020/21.</p>
1.19	<p><b>Reserves and Balances</b></p> <p>Un-earmarked Reserves</p> <p>The 2018/19 outturn reported to Cabinet in July showed un-earmarked reserves at 31 March 2019 (above the base level of £5.769m) of £8.252m.</p> <p>As approved in the 2019/20 budget an amount of £2.221m was utilised as part of the strategy to balance the budget. In addition an amount of £0.062m was approved to operate a Sustainable Drainage System (SuDS) Approving Body (SAB), £1.000m for investment in change and an amount of £0.100m for the ongoing resourcing of the Victim Contact Team within Social Services.</p>
1.20	<p>Taking into account the current projected overspend at this stage, and previously agreed allocations, the balance on the Contingency Reserve at 31 March 2020 is projected to be £3.203m as detailed in Appendix 4.</p>
1.21	<p><b>Earmarked Reserves</b></p> <p>The table below gives a summary of earmarked reserves as at 1 April 2019 and provides an estimate of projected balances as at the end of the current financial year.</p>

<b>Council Fund Earmarked Reserves 2019/20</b> <b>Monitoring Summary Month 9</b>																																																																																												
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Grants & Contributions	3,933,806	2,690,262																																																																																										
<b>Total</b>	<b>13,313,906</b>	<b>9,693,267</b>																																																																																										
1.22	<p>The projected level of school balances are currently being reviewed in detail as we near the end of the financial year. At this stage however, there is a significant risk that overall balances could fall into an overall net negative position. However, in the past schools have benefitted from the notification of late in-year external grant funding opportunities which would positively impact on year end balances. More detail on the secondary school deficit position is included in paragraph 1.13. The final overall position will be reported in the final outturn report.</p>																																																																																											
1.23	<p><b>Housing Revenue Account</b></p> <p>The 2018/19 Outturn Report to Cabinet on 16 July 2019 showed an un-earmarked closing balance at the end of 2018/19 of £1.165m and a closing balance of earmarked reserves of £1.056m.</p>																																																																																											

1.24	The 2019/20 budget for the HRA is £36.239m which includes a movement of £0.158m to reserves.
1.25	The monitoring for the HRA is projecting in year expenditure to be £0.103m greater than budget and a closing un-earmarked balance as at 31 March 2020 of £1.220m, which at 3.37% of total expenditure satisfies the prudent approach of ensuring a minimum level of 3%.
1.26	The budget contribution towards capital expenditure (CERA) is £13.717m.

<b>2.00</b>	<b>RESOURCE IMPLICATIONS</b>
2.01	The Revenue Budget Monitoring Report reflects the planned use of the financial resources of the Council for the current financial year and details the variations in the first four months and the risks as known.

<b>3.00</b>	<b>IMPACT ASSESSMENT AND RISK MANAGEMENT</b>
3.01	The Revenue Budget Monitoring Report reflects the three categories of risks covered in the main section of the report. These are in-year risks and emerging issues, achievement of planned in-year efficiencies and other tracked risks. These risks are included from paragraph 1.09 to 1.17.

<b>4.00</b>	<b>CONSULTATIONS REQUIRED/CARRIED OUT</b>
4.01	None required

<b>5.00</b>	<b>APPENDICES</b>
5.01	Appendix 1: Council Fund – Movement in Variances from Month 8 Appendix 2: Council Fund – Budget Variances Appendix 3: Council Fund – Programme of Efficiencies Appendix 4: Council Fund – Movement on Un-earmarked Reserves Appendix 5: Housing Revenue Account Variances

<b>6.00</b>	<b>LIST OF ACCESSIBLE BACKGROUND DOCUMENTS</b>
6.01	Medium Term Financial Strategy and Council Fund Revenue Budget 2020/21 Stage Two <a href="http://committeemeetings.flintshire.gov.uk/documents/g4472/Public%20reports%20pack%2028th-Jan-2020%2014.00%20Flintshire%20County%20Council.pdf?T=10&amp;LLL=0">http://committeemeetings.flintshire.gov.uk/documents/g4472/Public%20reports%20pack%2028th-Jan-2020%2014.00%20Flintshire%20County%20Council.pdf?T=10&amp;LLL=0</a>

<b>7.00</b>	<b>CONTACT OFFICER DETAILS</b>
7.01	<b>Contact Officer:</b> Dave Ledsham (Strategic Finance Manager) <b>Telephone:</b> 01352 704503

	<b>E-mail:</b> <a href="mailto:dave.ledsham@flintshire.gov.uk">dave.ledsham@flintshire.gov.uk</a>
<b>8.00</b>	<b>GLOSSARY OF TERMS</b>
8.01	<p><b>Budget:</b> a statement expressing the Council's policies and service levels in financial terms for a particular financial year. In its broadest sense it includes both the revenue budget and capital programme and any authorised amendments to them.</p> <p><b>Council Fund:</b> the fund to which all the Council's revenue expenditure is charged.</p> <p><b>Financial Year:</b> the period of twelve months commencing on 1 April.</p> <p><b>Housing Revenue Account:</b> the Housing Revenue Account (HRA) is a local authority account showing current income and expenditure on housing services related to its own housing stock. The account is separate from the Council Fund and trading accounts and is funded primarily from rents and government subsidy.</p> <p><b>Projected Outturn:</b> projection of the expenditure to the end of the financial year, made on the basis of actual expenditure incurred to date.</p> <p><b>Reserves:</b> these are balances in hand that have accumulated over previous years and are held for defined (earmarked reserves) and general (general reserves) purposes. Councils are required to regularly review the level and purpose of their reserves and to take account of the advice of the Chief Finance Officer</p> <p><b>Revenue:</b> a term used to describe the day-to-day costs of running Council services and income deriving from those services. It also includes charges for the repayment of debt, including interest, and may include direct financing of capital expenditure.</p> <p><b>Underspend:</b> when referring to expenditure the actual expenditure incurred is less than budget. When referring to income the actual income achieved exceeds the budget.</p> <p><b>Variance:</b> difference between latest budget and actual income or expenditure. Can be to date if reflecting the current or most up to date position or projected, for example projected to the end of the month or financial year.</p> <p><b>Virement:</b> the transfer of budget provision from one budget head to another. Virement decisions apply to both revenue and capital expenditure heads, and between expenditure and income, and may include transfers from contingency provisions. Virements may not however be approved between capital and revenue budget heads.</p> <p><b>Medium Term Financial Strategy:</b> a written strategy which gives a forecast of the financial resources which will be available to a Council for a given period, and sets out plans for how best to deploy those resources to meet its priorities, duties and obligations.</p>

**Budget Monitoring Report**  
**Council Fund Variances**

**MONTH 9 - SUMMARY**

Service	Movement between Periods (£m)	Narrative for Movement between Periods greater than £0.025m
<b>Social Services</b>		
<b>Older People</b>		
Localities	-0.040	The projected income from Funded Nursing Care has increased by £0.044m, this is based on the actual third quarter claim and the estimated fourth quarter claim.
Minor Variances	-0.012	
<b>Adults of Working Age</b>		
Resources & Regulated Services	0.142	This increase in cost is due to net changes to current care packages and increased care provider fees.
Disability Services	-0.045	The contributions recieved from Welsh Government towards young adults care packages have exceeded the expected level of contribution.
Residential Placements	0.047	This is the net increase to Mental Health residential care placements.
Minor Variances	0.029	
<b>Children's Services</b>		
Professional Support	0.050	This variance consists of several variances which include; an increased contribution for the regional Emergency Duty Team of £0.015m, costs due to the appointment of a Childrens Services Assistant post £0.010m, increases to agency costs due to contract extension of £0.007m and an increase to costs suporting young adults leaving our care £0.007m. There are also a number of smaller variances contributing to the overall variance.
Minor Variances	-0.017	
<b>Safeguarding &amp; Commissioning</b>		
Training	-0.033	The number of training courses which will be attended or hosted have been reduced.
Minor Variances	0.005	
<b>Total Social Services (excl Out of County)</b>	<b>0.127</b>	
<b>Out of County</b>		
Children's Services	-0.054	Net impact of new and ended placements and other minor movements including rate changes
Education & Youth	0.030	Net impact of new and ended placements and other minor movements including rate changes
<b>Total Out of County</b>	<b>-0.024</b>	
<b>Education &amp; Youth</b>		
Minor Variances	0.009	
<b>Total Education &amp; Youth</b>	<b>0.009</b>	
<b>Schools</b>	<b>-0.000</b>	
<b>Streetscene &amp; Transportation</b>		
Service Delivery	0.089	Increased expenditure relating to cover for staff sickness and to increased vandalism and clean up and repair costs at Household Recycling Centres.
Regulatory Services	0.036	Reduction in Recycling Income due to short notice tariff change by third party purchaser.
Other Minor Variances	0.008	
<b>Total Streetscene &amp; Transportation</b>	<b>0.134</b>	
<b>Planning, Environment &amp; Economy</b>		
Minor Variances	0.006	
<b>Total Planning &amp; Environment</b>	<b>0.006</b>	

## MONTH 9 - SUMMARY

Service	Movement between Periods (£m)	Narrative for Movement between Periods greater than £0.025m
<b>People &amp; Resources</b>		
HR & OD	-0.030	Vacancy Savings
Corporate Finance	-0.012	
<b>Total People &amp; Resources</b>	<b>-0.042</b>	
<b>Governance</b>		
Revenues	-0.077	Further efficiencies identified following delay to Service Review and revised outturn projection for Establishment Costs
Minor Variances	0.030	Number of minor variances each below £0.025m
<b>Total Governance</b>	<b>-0.047</b>	
<b>Strategic Programmes</b>		
Minor Variances	-0.000	
<b>Total Strategic Programmes</b>	<b>-0.000</b>	
<b>Housing &amp; Assets</b>		
Benefits	-0.053	Net impact of increased underspend on the Council Tax reduction scheme offset by other service pressures including postages and discretionary housing payments
Housing Solutions	-0.083	Reduced use of Bed and Breakfast accommodation due to effectiveness of strategic use of temporary accommodation
Minor Variances	-0.015	
<b>Total Housing &amp; Assets</b>	<b>-0.151</b>	
<b>Chief Executive's</b>	<b>0.015</b>	
<b>Central &amp; Corporate Finance</b>	<b>-0.253</b>	Over recovery of planned pension contributions recoupment against actuarial projections, revised projection at Period 09. A VAT windfall of £0.130m has been received for late payment of a VAT Claim by HMRC (5% of £2.6m)
<b>Grand Total</b>	<b>-0.226</b>	

**Budget Monitoring Report**  
**Council Fund Variances**

**MONTH 9 - SUMMARY**

Service	Approved Budget (£m)	Projected Outturn (£m)	Annual Variance (£m)	Last Month Variance (£m)	Cause of Major Variances greater than £0.050m	Action Required
<b>Social Services</b>						
<b>Older People</b>						
Localities	18.815	17.737	-1.078	-1.039	Residential and Nursing Care is projecting a £0.583m underspend due to a fluctuation in demand for residential and nursing care placements and increases to capital limits. Staff budgets are underspending within Intake/First Contact and Localities Teams, not all staff are top of grade and there are in-year savings due to short term vacancies. One off funding for Additional Winter Pressures Grant from WG totalling £0.320m.	
Resources & Regulated Services	7.155	7.548	0.393	0.404	Council provided residential care is expected to be £0.390m overspent due mostly to relief and agency cover. Relief and agency staff are required to maintain the mandatory level of staff within the residential homes, however the amount of budget to fund this is low and does not contain contingencies to cover sickness absences. There are also pressures from buildings expenditure such as repairs and maintenance. Council provided homecare is projected to be £0.133m overspent due to demand. Extra care is reporting an underspend of £0.134m as the extra care facility in Holywell opened part way through the year so full year costs have not been incurred.	There has been increased sickness absences within this service area over the last month, absences are often covered by increasing some employees hours and sometimes using agency. There may be an increase in costs reported next month reflecting the cost of covering these absences.
Minor Variances	1.224	1.196	-0.028	-0.027		
<b>Adults of Working Age</b>						
Resources & Regulated Services	24.170	23.924	-0.247	-0.389	The outturn projection represents the current cost of care packages until the end of the financial year.	The service area is subject to changes in demand for services. There are always a number of potential service users which may require services in the future. Although these service users are known to us at this present time, the most appropriate care package has not yet been determined and full costs associated for their care cannot yet be estimated and included within this months financial projections.
Disability Services	0.648	0.564	-0.085	-0.040	The outturn represents the current cost of care packages and contribution from Welsh Government.	
Transition & Disability Services	0.718	0.661	-0.058	-0.060	This service is expected to underspend due to in-year vacancy savings and not all staff paid at top of scale.	
Residential Placements	1.241	1.901	0.660	0.612	The overspend is due to the number of residential placements based on service demand.	This service is demand led and can experience volatility in terms of new service users entering the service.



**Budget Monitoring Report**  
**Council Fund Variances**

**MONTH 9 - SUMMARY**

Service	Approved Budget (£m)	Projected Outturn (£m)	Annual Variance (£m)	Last Month Variance (£m)	Cause of Major Variances greater than £0.050m	Action Required
Minor Variances	3.113	3.006	-0.107	-0.133	Net total of service variances under £0.050m	
<b>Children's Services</b>						
Family Placement	2.564	2.877	0.313	0.323	The overspend is due to current demands on the service from the number of fostering placements, which in some instances avoid making an Out of County placement which would be more expensive. The main pressure areas are payments for foster carers, foster agencies and special guardianship payments.	
Family Support	0.371	0.517	0.146	0.148	This is due to the number of court directed contact sessions which require support workers to attend. Sessional workers were historically used, however the need to use sessional workers increased to a level whereby, under employment regulations, sessional workers are required to be issued fixed term contracts.	
Legal & Third Party	0.178	0.479	0.301	0.309	Legal costs are overspent due to the number of cases going through the courts and the use of external legal professionals. Direct payments have also increased in demand.	
Professional Support	5.237	5.363	0.126	0.075	To support adequate levels of child protection, the established staffing structure needs to be maintained at the required standard as much as possible. Vacancies are therefore minimised and challenges to recruitment leads to the use of agency staff. This leads to an increase in agency costs as agency rates are higher than non agency staff. The use of agency staff is monitored and kept to a minimum as much as possible but it is not possible to avoid altogether.	
Minor Variances	1.132	1.156	0.024	0.020		
<b>Safeguarding &amp; Commissioning</b>						
Business Support Service	1.204	1.132	-0.072	-0.092	The underspend is due to a number of short term vacancy savings and some posts occupied by staff who are not top of grade.	
Commissioning	0.624	0.565	-0.059	-0.041	External funding has been used on a one off basis to fund posts on a temporary basis.	
Management & Support	-1.929	-1.720	0.209	0.207	There is a shortfall from the assumed proportion of grant allocations announced by Welsh Government which were included within the 2019/20 budget. The total shortfall across the three grants is £0.283m, although some of this is partly mitigated by one off refunds from the Regional Collaboration Unit.	
Vacancy Management	-0.019	-0.243	-0.224	-0.224	Short term vacancy savings transferred across the portfolio.	
Minor Variances	-0.503	-0.597	-0.093	-0.062	Net total of service variances under £0.050m	

**Budget Monitoring Report**  
**Council Fund Variances**

**MONTH 9 - SUMMARY**

Service	Approved Budget (£m)	Projected Outturn (£m)	Annual Variance (£m)	Last Month Variance (£m)	Cause of Major Variances greater than £0.050m	Action Required
<b>Total Social Services (excl Out of County)</b>	<b>65.944</b>	<b>66.064</b>	<b>0.120</b>	<b>-0.007</b>		
<b>Out of County</b>						
Children's Services	5.288	6.810	1.522	1.576	The overspend is influenced by a significant increase in the number of placements and the full year impacts of new placements which emerged during 2018/19.	A threefold approach to mitigation by :- 1) - direct action e.g Commissioning Practice 2) Expenditure controls within the same service or portfolio 3) After exhaustion of 1 and 2, consider how to effect corporate level mitigation
Education & Youth	3.745	4.278	0.533	0.503	The overspend is influenced by a significant increase in the number of placements and the full year impacts of new placements which emerged during 2018/19.	A threefold approach to mitigation by :- 1) - direct action e.g Commissioning Practice 2) Expenditure controls within the same service or portfolio 3) After exhaustion of 1 and 2, consider how to effect corporate level mitigation
<b>Total Out of County</b>	<b>9.033</b>	<b>11.088</b>	<b>2.055</b>	<b>2.080</b>		
<b>Education &amp; Youth</b>						
Inclusion & Progression	4.095	4.013	-0.082	-0.082	Savings identified as part of non-essential spend review - Education welfare service savings - delays in recruitment and PRU management training and capitation saving	
Integrated Youth Provision	1.290	1.180	-0.111	-0.105	Underspends across the whole of the service identified through the challenge of non-essential spend	
School Improvement Systems	1.702	1.590	-0.112	-0.124	In year savings identified through the challenge of non-essential spend across School Improvement and Early Entitlement. A significant majority of the underspend relates solely to Early Entitlement due to demography and a reduction in the number of settings requiring funding.	
Minor Variances	1.447	1.420	-0.027	-0.031		
<b>Total Education &amp; Youth</b>	<b>8.534</b>	<b>8.203</b>	<b>-0.331</b>	<b>-0.341</b>		
<b>Schools</b>	<b>91.941</b>	<b>91.941</b>	<b>0.000</b>	<b>0.000</b>		
<b>Streetscene &amp; Transportation</b>						

**Budget Monitoring Report**  
**Council Fund Variances**

**MONTH 9 - SUMMARY**

Service	Approved Budget (£m)	Projected Outturn (£m)	Annual Variance (£m)	Last Month Variance (£m)	Cause of Major Variances greater than £0.050m	Action Required
Service Delivery	8.558	8.847	0.289	0.200	The service has incurred additional revenue pressures from responding to and resolving flooding issues across the County. The network damage was widespread and included road foundations being undermined, particularly on roads adjacent to water courses, and road surfaces being lifted by inspection covers, due to the pressure created by the sheer volume of water within the drainage system. The costs include the additional staffing costs towards responding to and repairing the highway along with costs of plant and materials. A claim to Welsh Government was unsuccessful and the service is attempting to mitigate some of these costs. Potential total cost up to £0.180m. The flooding has also impacted the capital programme creating an additional pressure of £0.350m for highway repairs. It should be noted that the previously reported level of pressure due to vandalism at Household Recycling Centres of £0.050m, is anticipated to rise as the year progresses and has increasingly become a challenge at each of the sites. The current cost incurred is running at a level of around £0.005m each month and is ongoing. Managers are actively working to support the staff operating the sites and taking action to ensure the safety of the sites. During December, staff have been considerably impacted by an outbreak of Norovirus and this has resulted in unprecedented levels of sickness throughout the workforce. It should be noted that the level of staff absent due to sickness is averaging around 49 people which include 30 operatives who all require overtime or	

**Budget Monitoring Report**  
**Council Fund Variances**

**MONTH 9 - SUMMARY**

Service	Approved Budget (£m)	Projected Outturn (£m)	Annual Variance (£m)	Last Month Variance (£m)	Cause of Major Variances greater than £0.050m	Action Required
Transportation	8.598	9.577	0.979	0.986	The pressure in school transport costs are as a result of several factors across the service. Effect of non-statutory school transport arrangements and delay in implementing policy on removing historic transport anomalies. Increase in mainstream secondary education pupil transport and Special Educational Needs (SEN) pupil transport, both in County and out of County placements, along with an increase in number of school escorts to accompany SEN pupils and growth in number of single occupancy routes. There is a risk that School Transport costs may rise as a result of SEN and operator increases, this is a Regional matter and the impact is being felt across all Councils in North Wales. There is also an increase in number of school days in 2019-20. The Transportation service have successfully reviewed high cost routes and retendered contracts where a more favourable rate may be secured. Unfortunately, the commencement of new routes during December have resulted in an increase in costs offsetting the benefit of retendering routes. Increased transport provision to Social Services of £0.048m. The Transportation service are looking to mitigate this pressure through a route optimisation exercise.	
Regulatory Services	4.838	4.998	0.160	0.124	Car Parking Income has been reflected as a pressure as income is not reaching budgeted levels, although the November and December takings have improved the position marginally, this will be closely monitored going forward to assure forecasts. The waste strategy service are likely to have an improved position of up to £0.076m, based on the commissioning period for the North Wales Residual Waste Treatment Project (NWRWTP) being shorter than anticipated compared to when the £0.425m pressure was calculated. Maximum WG grant funding is available from the full service period commencement in December 2019. This takes account of the recharge for Parc Adfer project support being updated. A tariff change by a third party purchaser in respect of recycling income has resulted in an additional pressure of £0.043m which was only notified at very short notice in December.	
Other Minor Variances	8.360	8.338	-0.022	-0.037		
<b>Total Streetscene &amp; Transportation</b>	<b>30.353</b>	<b>31.760</b>	<b>1.406</b>	<b>1.273</b>		

**Budget Monitoring Report**  
**Council Fund Variances**

**MONTH 9 - SUMMARY**

Service	Approved Budget (£m)	Projected Outturn (£m)	Annual Variance (£m)	Last Month Variance (£m)	Cause of Major Variances greater than £0.050m	Action Required
<b>Planning, Environment &amp; Economy</b>						
Development	0.030	-0.035	-0.065	-0.061	Higher than expected levels of Planning Fee Income received in the first three quarters of the financial year. The projection is dependant on the number and value of the applications received, resulting in a changeable outturn to ensure an accurate reflection. Increased fee income in Highways Development Control also contributes to the overall favourable variance.	
Access	1.337	1.400	0.063	0.066	Historic income target not realised due to cessation of Environment Single Revenue Grant in March, 2019 £0.027m. Service Review in Rights of Way resulting in increased staffing costs £0.028m Minor Variances £0.008m	
Management & Strategy	1.467	1.396	-0.072	-0.059	Vacant posts across the service: Land Drainage and Planning Policy	
Minor Variances	3.064	3.133	0.070	0.044	Net total of service variances under £0.050m	
<b>Total Planning &amp; Environment</b>	<b>5.897</b>	<b>5.893</b>	<b>-0.004</b>	<b>-0.010</b>		
<b>People &amp; Resources</b>						
HR & OD	2.367	2.399	0.032	0.062	The launch of the salary sacrifice scheme for AVSC was undertaken earlier this year and all existing employees paying AVSC have been written to encouraging them to take up the scheme together with information for all staff via the infonet workforce news. To date only £0.009m has been achieved through this scheme and this has been estimated to a full year efficiency at £0.018m. At period 09 this has been mitigated by vacancy savings £0.030m	
Corporate Finance	2.073	2.086	0.014	0.026		
<b>Total People &amp; Resources</b>	<b>4.439</b>	<b>4.485</b>	<b>0.046</b>	<b>0.088</b>		
<b>Governance</b>						
Legal Services	0.723	0.895	0.172	0.160	Overspend as a result of employing locums to March, 2020 covering absence to ensure continuing client service delivery in the area of child protection £0.146m; together with previous years efficiency target that was dependant on demand reduction in another service that has not occurred, thereby preventing the consequent achievement of the efficiency £0.091m. Total overspend is mitigated by higher than expected fee income and commitment challenge across the service £0.065m	
Internal Audit	0.834	0.785	-0.049	-0.046	Vacancy Savings	

**Budget Monitoring Report**  
**Council Fund Variances**

**MONTH 9 - SUMMARY**

Service	Approved Budget (£m)	Projected Outturn (£m)	Annual Variance (£m)	Last Month Variance (£m)	Cause of Major Variances greater than £0.050m	Action Required
Revenues	0.197	-0.120	-0.317	-0.240	An early indication of a potential surplus on the Council Tax Fund, Revenues is projecting a favourable variance as a direct result of the ongoing review of council tax single person discount entitlements and the removal of discounts where taxpayers are determined as not entitled to the 25% discount. The review is still ongoing and the efficiency savings projection is based on current information at the time of reporting. At Period 9 further efficiencies have been identified through delaying implementation of a Service Review and revised outturn projection for establishment costs of £0.077m.	
Minor Variances	7.449	7.410	-0.039	-0.061		
<b>Total Governance</b>	<b>9.203</b>	<b>8.969</b>	<b>-0.234</b>	<b>-0.186</b>		
<b>Strategic Programmes</b>						
Minor Variances	5.272	5.272	-0.000	0.000		
<b>Total Strategic Programmes</b>	<b>5.272</b>	<b>5.272</b>	<b>-0.000</b>	<b>0.000</b>		
<b>Housing &amp; Assets</b>						
Caretaking & Security	0.263	0.213	-0.050	-0.057	Savings identified arising from the review and challenge of non-essential spend, of which £0.034m relates to staff cost savings from vacancies and reduced overtime payments. A further £0.015m saving on R and M of buildings arose from the challenge of non essential spend making a total of £0.049m for this service, with the remaining £0.001m relating to other minor savings.	Continue to review and challenge all non essential spend in future months.
CPM & Design Services	0.673	0.593	-0.079	-0.077	Mainly due to a surplus of income recovered via Service Level Agreements (SLAs) and also £0.012m arising from the review and challenge of non-essential spend.	Continue to review and challenge all non essential spend in future months.
Benefits	11.566	11.238	-0.328	-0.275	Projected underspend on the Council Tax Reduction Scheme (CTRS) of -£0.480m, which is partly offset by other service pressures including Postages (+£0.050m) and Discretionary Housing Payments (+£0.058m) and other minor variances amounting to a net +£0.044m.	
Housing Solutions	1.062	0.873	-0.188	-0.105	Management savings due to ongoing vacancies and savings on Bed and Breakfast accommodation charges due to the success and effectiveness of use of temporary accommodation.	Continue to monitor and review
Minor Variances	1.608	1.638	0.030	0.050		
<b>Total Housing &amp; Assets</b>	<b>15.171</b>	<b>14.556</b>	<b>-0.615</b>	<b>-0.465</b>		
<b>Chief Executive's</b>	<b>2.760</b>	<b>2.631</b>	<b>-0.129</b>	<b>-0.144</b>	Vacant Posts across the Service	

**Budget Monitoring Report**  
**Council Fund Variances**

**MONTH 9 - SUMMARY**

Service	Approved Budget (£m)	Projected Outturn (£m)	Annual Variance (£m)	Last Month Variance (£m)	Cause of Major Variances greater than £0.050m	Action Required
Central & Corporate Finance	22.802	22.154	-0.648	-0.395	Over recovery of planned pension contributions recoupment against actuarial projections due to pay award increase mitigated by the under achievement of Income efficiencies and Workforce efficiencies. Windfall income received of £0.130m for late payment of a VAT claim by HMRC which was due to the Council within an agreed timescale (5% of £2.6m).	
<b>Grand Total</b>	<b>271.350</b>	<b>273.016</b>	<b>1.666</b>	<b>1.892</b>		

2019/20 Efficiencies Outturn Tracker (Month 9)									
Efficiency Description	Accountable Officer	Efficiency Target	Projected Efficiency	(Under)/Over Achievement	Efficiency Open/Closed (O/C)	Confidence in Achievement of Efficiency - Based on (see below) R = High Assumption A = Medium Assumption G = Figures Confirmed	Reason for variation	Mitigating Action if Amber or Red	
<b>Portfolio</b>		2019/20 £m	2019/20 £m	2019/20 £m					
<b>Corporate</b>									
Minimum Revenue Provision	Change in accounting Policy for MRP	Liz Thomas	1.400	1.400	0.000	C	G	N/A	N/A
New Income Targets* (See below for further breakdown)	Additional Income Target 19/20	All	0.100	0.000	(0.100)	O	A	See income analysis below	
Management of Workforce and Inflation cost pressures	Corporate Financing Efficiency for Pensions/Auto Enrolment & 17/18 Inflation	Gary Ferguson	1.144	1.144	0.000	C	G	N/A	N/A
Workforce Terms and Conditions	Essential Car User Allowance/Travel/AVC	Sara Dulson/Sharon Carney	0.250	0.100	(0.150)	O	A	To be confirmed	Full impact will need to be assessed during the financial year
ADM Subsidies		Rachael Corbelli	0.400	0.285	(0.115)	C	G	Agreed re-profiling of subsidy reduction	
Reduction in Corporate Management Costs		Joanne Pierce	0.250	0.256	0.006	C	G	£0.256m achieved to date though further efficiencies from CO post (Oct-March) may be achieved pending confirmation of resourcing	N/A
HRA/Council Fund Recharges		Rachael Corbelli	0.158	0.158	0.000	O	G		
Newsletter & Promotions		Karen Armstrong	0.029	0.029	0.000	O	G		
Workforce Reduction		Karen Armstrong	0.015	0.015	0.000	O	G		
IT Infrastructure		Gareth Owen	0.097	0.097	0.000	O	G		
Democratic Services		Gareth Owen	0.009	0.009	0.000	O	G		
<b>Total Corporate Services</b>			<b>3.852</b>	<b>3.493</b>	<b>(0.359)</b>				
<b>Social Services</b>									
Domiciliary Care Charging Cap		Neil Ayling	0.264	0.264	0.000	O	G		
Business Systems Mobiles and Hardware			0.005	0.005	0.000	O	G		
Older Peoples Day Services			0.020	0.020	0.000	O	G		
Reduction in Voids			0.025	0.025	0.000	O	G		
Regional Efficiency			0.020	0.020	0.000	O	G		
Strategic Use of Grants			0.170	0.170	0.000	O	G		
Telecare			0.010	0.010	0.000	O	G		
Deferral of Recruitment			0.050	0.050	0.000	O	G		
Social Care Additional Funding			1.410	1.303	(0.107)	C	G	Grant allocation of £1.303m advised by WLGA	
Children's Services Additional Funding			0.110	0.000	(0.110)	O	A	Grant allocated to National Adoption Service arrangement with WCBC as lead - funding being fully spent on new staff	
Regional Allocation Health and Social Care			0.705	0.639	(0.066)	O	G	ICF funding £0.639m for Children's Services Edge of Care and complex needs	
<b>Total Social Services</b>			<b>2.789</b>	<b>2.506</b>	<b>(0.283)</b>				
<b>Education &amp; Youth</b>									
Integrated Youth Provision			0.014	0.014	0.000	O	G		
School Planning and Provision			0.005	0.005	0.000	O	G		
School Improvement Systems			0.058	0.058	0.000	O	G		
Gwe Efficiency			0.006	0.006	0.000	O	G		
<b>Total Education &amp; Youth</b>			<b>0.083</b>	<b>0.083</b>	<b>0.000</b>				
<b>Housing &amp; Assets</b>									
Housing Solutions; Reduction to temporary accommodation		Jenny Griffiths	0.030	0.030	0.000	O	G		
Housing Programmes; Reductions in bond applications		Mel Evans	0.005	0.005	0.000	O	G	Delay to reviewing processes	
<b>Total Housing &amp; Assets</b>			<b>0.035</b>	<b>0.035</b>	<b>0.000</b>				
<b>Streetscene &amp; Transportation</b>									
School Transport		Anthony Stanford	0.100	0.000	(0.100)	C	R	Decision not to review historic transport anomalies in year.	Impact of not achieving the efficiency included in the Additional School Transport Costs range in the Month 2 report.
Review Security Arrangements in depot		Katie Wilby	0.005	0.005	0.000	O	G		
<b>Total Streetscene &amp; Transportation</b>			<b>0.105</b>	<b>0.005</b>	<b>(0.100)</b>				
<b>Planning, Environment &amp; Economy</b>									
Service Review - Trading Standards		Sian Jones	0.035	0.035	0.000	O	G		
Supplies and Services review		Lynne Fensome	0.005	0.005	0.000	O	G		
Regeneration review of spending		Niall Waller	0.023	0.023	0.000	O	A		
Greenfield Valley Management Fee (10% £68k)		Tom Woodall	0.007	0.007	0.000	O	G		
Minerals & Waste shared service		Gary Nancarrow	0.005	0.005	0.000	O	A		
<b>Total Planning, Environment &amp; Economy</b>			<b>0.075</b>	<b>0.075</b>	<b>0.000</b>				
<b>Total 2019/20 Budget Efficiencies</b>			<b>6.939</b>	<b>6.197</b>	<b>(0.742)</b>				



Less Previously agreed Decision	Agreed Re-profiling of Subsidy - AURA	(0.115)		0.115
Revised 2019/20 Budget Efficiencies		<u>6.824</u>	<u>6.197</u>	<u>(0.627)</u>
			%	£
Total 2019/20 Budget Efficiencies			100	6.939
Total Projected 2019/20 Budget Efficiencies Underachieved			-11	(0.742)
Total Projected 2019/20 Budget Efficiencies Achieved			89	6.197
Total 2019/20 Budget Efficiencies (Less Previously agreed Decisions)			100	6.824
Total Projected 2019/20 Budget Efficiencies Underachieved			-9	(0.627)
Total Projected 2019/20 Budget Efficiencies Achieved			91	6.197
* <u>New Income Targets</u>		£m		
Income Target Efficiency from Previous Years		(0.207)		
Income Efficiency 19/20		<u>(0.100)</u>		
Total Income Efficiency		<u>(0.307)</u>		
		Efficiency	Amount Achieved	(Under)/Over Achievement
		2019/20	2019/20	2019/20
<u>19/20 New Income Efficiencies from Business Planning</u>		£m	£m	£m
<u>Corporate</u>				
Graphics Income		(0.005)	(0.005)	0.000
Management Recharge		(0.016)	(0.016)	0.000
<u>Social Services</u>				
Integrated Services		(0.010)	(0.010)	0.000
Workforce Development Income		(0.005)	(0.005)	0.000
<u>Streetscene</u>				
Income from external works within fleet services		(0.010)	(0.010)	0.000
Garden Waste Charges		(0.050)	(0.050)	0.000
Bereavement Services (01.10.19 to 31.03.20)		(0.003)	(0.003)	0.000
<u>Planning, Environment &amp; Economy</u>				
Planning Fee Income		(0.025)	(0.025)	0.000
Countryside & Conservation		(0.023)	(0.023)	0.000
Business & Community - Food Safety, Taxi Licences, Pest Control & Weights & Measures (01.10.19 to 31.03.20)		(0.010)	(0.010)	0.000
Total 19/20 Income Efficiency		<u>(0.157)</u>	<u>(0.157)</u>	<u>0.000</u>
Total Balance Remaining		<u>(0.150)</u>		
New against target due to increase in fees from 1/10/19				
Remaining amount is from from BP efficiencies in 19/20 budget				

**Movements on Council Fund Unearmarked Reserves**

	£m	£m
Total Reserves as at 1 April 2019	14.021	
Less - Base Level	(5.769)	
<b>Total Reserves above base level available for delegation to Cabinet</b>		8.252
Less - amount committed as part of balancing 2019/20 budget		(2.221)
Less - amount approved to operate a Sustainable Drainage System (SuDS) Approving Body (SAB)		(0.062)
Less - amount approved for investment in change		(1.000)
Less - allocation for ongoing resourcing of the Victim Contact Team		(0.100)
Less - projected outturn overspend		1.666
<b>Total Contingency Reserve available for use</b>		<b>3.203</b>

**Budget Monitoring Report**  
**Housing Revenue Account Variances**

**MONTH 9 - SUMMARY**

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
<b>Housing Revenue Account</b>						
Income	(36.239)	(36.099)	0.140	0.163	There is a projected pressure of £0.140m on income. Of this pressure, £0.159m relates to loss of rental income on void properties and £0.049m relates to loss of income on garages which are not tenanted. Additional rental income due to the handover of new properties is projected to be (£0.057m). The remaining £0.012m relates to other minor variances.	
Capital Financing - Loan Charges	8.380	8.380	0.000	0.000		
Estate Management	1.707	1.672	(0.036)	(0.036)	Additional expenditure of £0.051m is anticipated during the year in respect of the purchase of software. Salaries efficiency arising from vacancy savings and grant recharges of (£0.102m). Other minor variances of £0.015m.	
Landlord Service Costs	1.429	1.402	(0.027)	(0.041)	Net saving in respect of the gardening and hedge cutting contract and other subcontractor expenditure of (£0.033m). Other minor variances £0.006m.	
Repairs & Maintenance	8.560	8.514	(0.046)	(0.059)	Saving in respect of DLO salaries of (£0.060m). Increase in Fleet charges £0.22m. Other minor variances (£0.008m).	Continue to monitor and review.
Management & Support Services	2.442	2.513	0.070	0.102	Anticipated additional expenditure of £0.230m in respect of insurance excesses which will be partially mitigated by salary savings of (£0.086m), a reduction in IT expenditure of (£0.037m), reduced training costs of (£0.010m) and other minor variances of (£0.027m).	
Capital Expenditure From Revenue (CERA)	13.717	13.717	0.000	0.000		
HRA Projects	(0.155)	(0.154)	0.001	0.001	Minor variances.	
Contribution To / (From) Reserves	0.158	0.055	(0.103)	(0.131)	Reduction in contribution to reserves of £0.103m to offset additional expenditure across the HRA.	
<b>Total Housing Revenue Account</b>	<b>(0.000)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>		